

THA Recommendations for City Recovery

Based on original Act 47 Plan Initiatives

October 31, 2011

Operational Efficiency Initiatives

PW01 – Implement container based collection system for residential solid waste and recycling

PW02 – Enforce City's right to commercial collection and contract with private collector for collection of commercial waste

PW03 – Increase recycling through education, accessibility and enforcement

Recommend: Designate THA as the responsible party for planning, management, and operation of Sanitation and Recycling functions.

CIP01 – Establish and maintain a multi-year Capital Improvement Plan

CIP02 – Establish a CIP development process

CIP03 – Establish and maintain an asset management system

THA01 – Expand THA Responsibilities to include stormwater management and combined sewers and create a Stormwater Management Utility

THA04 – Develop a capital plan for THA to ensure the viability of assets

Recommend: Transfer planning, operations and management of the following facilities/functions from the City to THA. Seek funding for the development on an implementation/transition plan.

- Water
- Sewer – Storm, Sanitary and Combined
- Wastewater Conveyance and Treatment
- Sanitation & Recycling
- Street Sweeping

Benefits:

- Relieve the burden on the City to allow focus on other core services (fire, police, parks, roads, traffic, zoning, and building)
- Improve condition of deteriorating infrastructure
- Allow for funding mechanisms not currently available
- Improve recruiting/retention/staffing levels

Revenue Generating Initiatives:

THA02 – Negotiate payment in lieu of tax (PILOT) agreements with the City of Harrisburg

Recommend: Include this as a means to secure City revenues for the THA-owned and operated facilities with the specific amounts to be negotiated

REV16 – Evaluate and develop valuations for city owned property and operations

REV18 – Evaluate the sale of excess acreage of THA property surrounding the DeHart Dam

Recommend: Seek funding for a thorough valuation, not simply an appraisal. Sell only if the short term gains greatly outweigh the long term benefits (financial and otherwise).

DS01 – Sell or lease assets related to the Harrisburg Parking Authority and the Resource Recovery Facility; negotiate with Dauphin County to restructure the stranded debt

Recommend: Continue to include this initiative, with two revisions:

1. Remove reference to any specific buyer
2. Only sell if the purchase price is higher than the net present worth of maintaining ownership
3. Include outstanding/potential financial obligations of THA in sources and uses of funds